#### Getting The Maximum Return From Your Training & Development Budget —

## **BIG RETURNS**

**Presented By:** 

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#### HESHAM HAMMAM

- C. 10 years Call Center training experience including MobiNil in Egypt and other companies in UAE.
- Currently, Training & Business Development Consultant with INSIGHTS
- My work in INSIGHTS takes me across middle East as a trainer and training consultant.



#### If You Have A Limited Training Budget,



#### **Where Should You Spend It?**



The Higher Impact on Improving The Customer Experience

## **Importance of Training & Development**

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- Is it important to train your staff?
- What do you expect from your staff training?
- How can you improve your customer retention?



## **Typical Reasons for Employee Training and Development:**



- When a performance appraisal indicates performance improvement is needed.
- To increase staff ability to communicate and relate with different kinds of customers.
- To increase customer retention and loyalty.
- As part of succession planning to help an employee be eligible for a planned change in role in the organization.

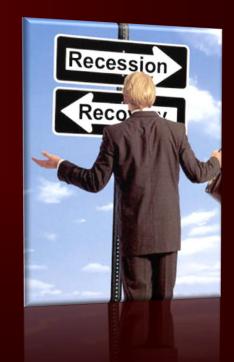


#### **Current Economic Climate:**



"It is a harsh reality of the current economic climate that many companies, large and small, are cutting back on their training budgets. But does a cut in your training budget mean that your employees have to get less training?"



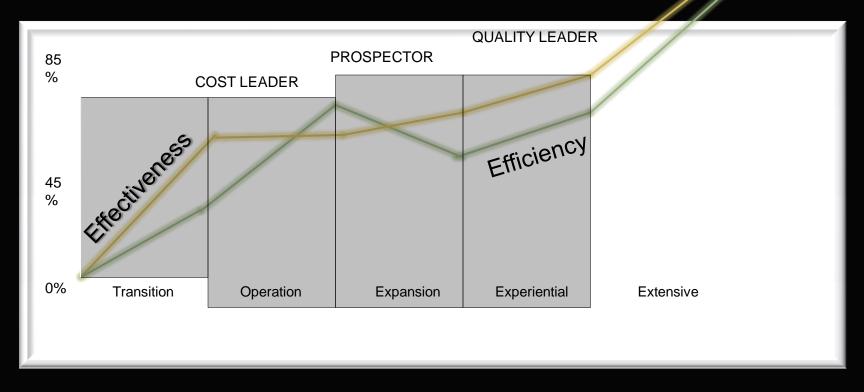








#### Evolution time line



#### Don't do more than you need!

## **Typical Training Topics:**





Essential Agent Skills

Advanced Interaction Skills

Advanced Sales Skills

Advanced Written Skills

**Physical Interaction Skills** 

Collections Skills

**Technical Support Skills** 

**Customer Relationship Skills** 



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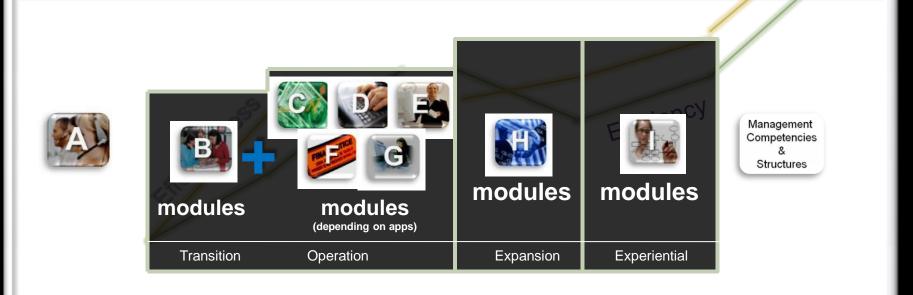


**Call Centre Training Skills** 

#### **Agent Training**







Train for your Current & Next Stage of evolution ONLY

#### Getting Smarter About How You Spend And Analyse Your Training Budget Returns:



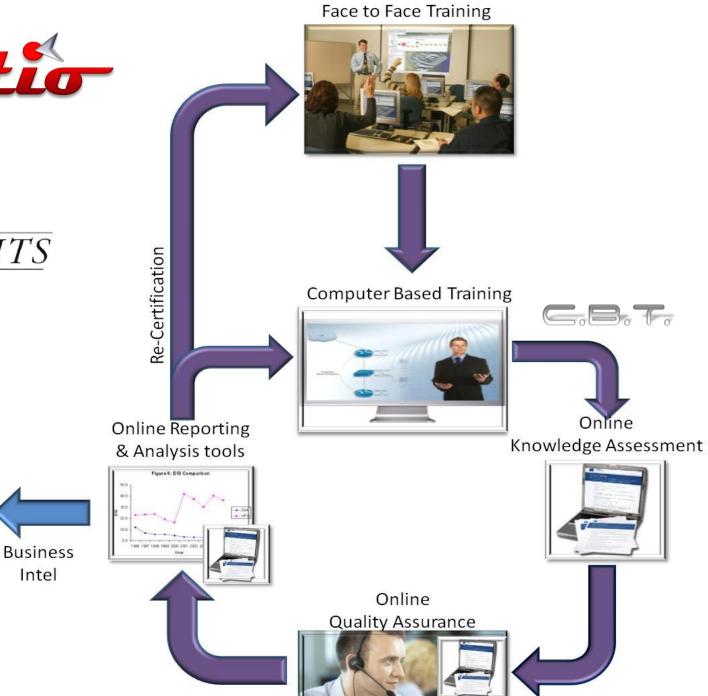
- 1. Ensure line managers are fully engaged in the process so that training needs are properly identified.
- 2. Employees are able to learn new skills in an area of business.
- 3. Training employees can help to reduce the costs associated with errors.
- 4. Seek creative learning and development solutions.
- 5. Training can help improve skills and abilities, improve productivity and efficiency, and give employees an opportunity to advance in the workplace.







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### Many people focus on providing system and product trainings to their agents rather than providing them soft skills training.





# Training days are not sufficient to get the maximum benefit.





## Trainers are not talented and competent enough to deliver proper trainings.





# • Failure in follow up process after conducting the training.

• Ignorance of quality assurance impact on the employees performance.





### <u>The Most Common Mistakes in Call</u> <u>Center Training</u>



Call centre supervisors are not receiving the training they need to effectively motivate and retain agents and to be successful in their overall responsibilities.



## Avoid Common Mistakes in Call Center Training:



- Start with pre-assessment in order to know what is your agents level for both new and existing employees.
- Conduct training for agents, team leaders and supervisors regularly.
- Provide competent trainers that able to deliver the training properly.
- Schedule the training days to be sufficient for the trainees to be able to practice more during the workshops.



### Avoid Common Mistakes in Call Center Training:



- Conduct on job trainings and one-to-one coaching sessions regularly so, you can measure the employees progress.
- Conduct coaching sessions for the supervisors on how to coach and treat their agents.
- Correctly integrating QA and training so agents are "encouraged" to do the right things and trainers know how QA will score agents.



### <u>To Get The Maximum</u> <u>Returns:</u>



#### 1<sup>st</sup> Strategic Training (Evolution Model)

#### 2<sup>nd</sup> Blended Training (F2F + CBT)

#### 3<sup>rd</sup> Automatic Link Between (Blended Training & Quality)





A Meeting Of Minds On Customer Service & Contact Centre Issues

Middle East

1.

Hall #5, Dubai International Convention & Exhibition Centre

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